BULACAN CHAMBER
OF COMMERCE AND INDUSTRY

"The Voice of Bulacan Business"
Hall of Fame Awardee for Most Outstanding Chamber in the Phils.
www.bulacanchamber.ph

ACTIVITY REPORT

FEBRUARY 2026

MSME DEVELOPMENT PLAN 2023–2028 CASCADING AND REGIONAL CONVERGENCE COMMITMENT WORKSHOP

FEBRUARY 4, 2026 | Quest Hotel, Clark, Angeles City

The Department of Trade and Industry - Region 3 (DTI Region 3) hosted the pilot MSMEDP 2023–2028 Cascading and Regional Convergence Commitment Workshop, in partnership with the Department of Trade and Industry - Bureau of Small and Medium Enterprise Development and with support from the World Bank. The activity focused on MSME Persona Journey Mapping, Regional Action Planning, and strengthening inter-agency convergence to enhance the MSME ecosystem in Central Luzon. BCCI President Corina Bautista attended the workshop and reaffirmed the Chamber's support for MSME development initiatives.





BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos



The Annual General Assembly 2026 of the Bulacan Chamber of Commerce and Industry (BCCI) was successfully conducted on February 11, 2026, bringing together members in good standing for a gathering that fostered engagement, collaboration, and shared commitment to the advancement of the Bulacan business community.



BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos



The Corporate Secretary, Dr. Jehan Echavez, called the roll of members present and certified the existence of a quorum, thereby allowing the Assembly to proceed with the business at hand. She also confirmed that due notice of the meeting, together with all relevant documents, had been duly sent to the members prior to the General Assembly.



The Assistant Corporate Secretary, Mr. Alexander John R. Torres presented the Minutes of the 2025 General Assembly. Upon motion duly made and seconded, the Minutes of the previous GA has been approved.

BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos

The Assembly featured **Engr. Efren Martinez**, former Rotary District Governor, recipient of the Most Outstanding Bulacan Businessman Award, and a proud member of the Bulacan Chamber of Commerce and Industry (BCCI), who delivered a talk entitled **"Business Helping Fellow Business."**

In his presentation, Engr. Martinez shared valuable insights drawn from his personal business journey, emphasizing how collaboration, mutual support, and strong networks among entrepreneurs can contribute to business growth and long-term success.





Through his inspiring stories and practical experiences, he highlighted the importance of fostering partnerships within the business community and demonstrated how helping fellow entrepreneurs not only strengthens individual enterprises but also uplifts the entire local economy.

BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos

During the General Assembly proper, the Treasurer's and President's Reports were presented, actions taken by the Board were confirmed, and a proposed amendment to the By-Laws was discussed.



The Treasurer, Engr. Maria Cecilia G. Estinopo reported the BCCI's financial performance for the Chamber Year 2025. Based on interim financial results, BCCI remains financially stable, liquid, compliant, and fiscally responsible. The positive operating results, strengthened fund balances, and adherence to statutory and audit requirements reflect the Chamber's commitment to good governance and prudent financial stewardship, subject to final external audit.

The Chamber undergoes external audit on a yearly basis to ensure transparency, accountability, and compliance with applicable accounting standards and regulatory requirements.

BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos

BCCI President, Ms. Corina Bautsita reflects on a year of steady work, strong partnerships, and sustained commitment to serving the Bulacan business community. The presentation highlighted the Chamber's key initiatives in governance, advocacy, capacity building, flagship programs, investment promotion, and community engagement—reaffirming BCCI's role as the **Voice of Bulacan Business**.

The report also recognized the collective efforts behind the Chamber's accomplishments, made possible through the dedication of the Board of Trustees, the support of the Secretariat, and the continued trust and participation of its members. The audio-visual presentation served as a visual summary of the milestones and collaborative spirit that defined BCCI's journey in 2025.



BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos



Trustee Pacifico Aniag presented the actions taken by the Board of Trustees during the year 2025 for the ratification of the General Assembly. He also discussed and presented the proposed amendment to the BCCI By-Laws concerning the composition of the Board of Trustees, increasing its composition from nineteen (19) to twenty (20).



Ms. Cristina C. Tuzon, Regional Governor of Philippine Chamber of Commerce and Industry Region 3, delivered an inspiring message.

BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos

The election process was duly conducted by the COMELEC. The nominees were formally presented, after which members cast their votes online through Google Forms, with internet connectivity sponsored by Converge. The winners were proclaimed thereafter.







BCCI ANNUAL GENERAL ASSEMBLY AND ELECTION OF OFFICERS 2026

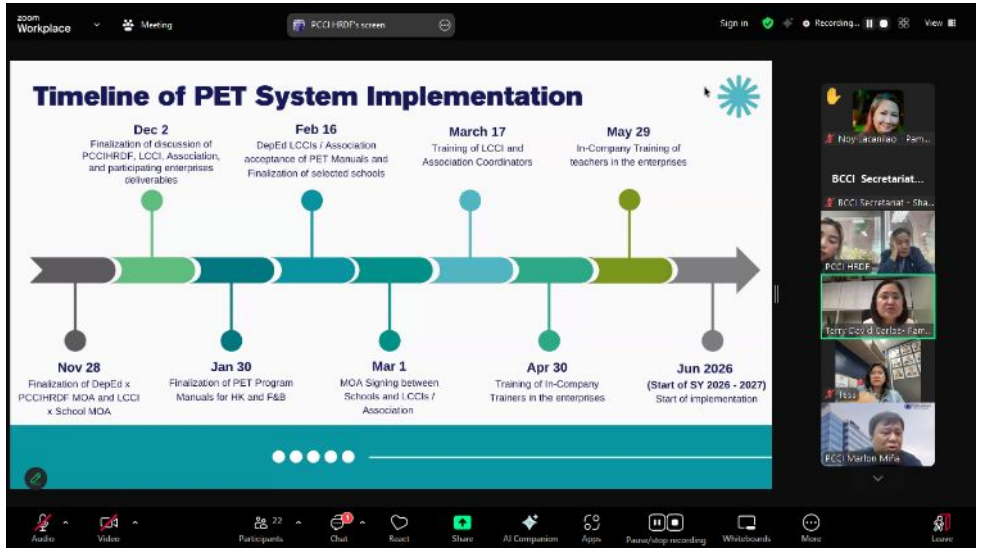
FEBRUARY 11, 2026 | Balagtas Hall, Hiyas ng Bulacan Convention Center, Provincial Capitol Cmpd., City of Malolos



PCCI EDUCATION TRAINING (PET) SYSTEM ALIGNMENT MEETING WITH CHAMBERS

FEBRUARY 12, 2026 | via Zoom





Trustee Lilibeth Alcaraz attended the PCCI HRDF coordination meeting on the implementation of the PET System. The session focused on how to prepare Senior High School students for work readiness dual training approach involving both classroom learning and company immersion.

Pilot programs were identified for the Housekeeping and Food & Beverage sectors. Other matters discussed included the selection of participating schools, designation of PET coordinators, enterprise participation, and trainer preparation in anticipation of the program's rollout for School Year 2026–2027.



PCCI 1ST GENERAL MEMBERSHIP MEETING

FEBRUARY 16, 2026 | Mayuree Ballroom, Dusit Hotel, Makati

The Philippine Chamber of Commerce and Industry (PCCI) conducted its first General Membership Meeting on February 16, 2026 featuring Vince Dizon of the Department of Public Works and Highways (DPWH) as Guest Speaker. Secretary Dizon highlighted key reforms to enhance transparency, efficiency, and accountability in infrastructure projects and expressed support for PCCI's proposed "green lane" for legitimate contractors. Trustees Corina T. Bautista and Benjamin M. Eusebio attended the meeting.





BCCI BOARD MEETING

FEBRUARY 20, 2026 | BCCI-NC Conference Room

The Bulacan Chamber of Commerce and Industry (BCCI) held its first Regular Board Meeting, a week after the Annual General Assembly.

The following Board positions were elected:
Chairman: Pinky L. Dy
Vice Chairman: Josephine M. Santos
Corporate Secretary: John Randolf Tingson
Asst. Corp. Sec.: Carmencita C. Uychoco
Treasurer: Maria Cecilia G. Estinopo
Auditor: Yolanda S. Rotap

The Vice President positions will be appointed by the President and are expected to be announced prior to the Annual Planning Workshop.



BCCI BOARD MEETING

FEBRUARY 20, 2026 | BCCI-NC Conference Room

Other topics discussed were:

- The date and venue of the Annual Planning Workshop will be held on March 3, 2026 at North Polo Club in Pulilan.

- Dialogue with BIR - By way of context, the Chamber previously conducted **"Kapihan sa BCCI | Usapang Buwis: BIR and Business in Conversation"** on 29 October 2025, attended by selected BCCI members together with representatives from BIR Revenue District Offices 25A and 25B. The activity was held prior to the InvestBulacan Summit (IBS) 2025 on 19 November 2025 and served as an initial platform for constructive discussion on tax administration concerns affecting the local business community.

  The forthcoming dialogue is envisioned as a continuation of that engagement—this time at the national level—made possible through the endorsement of the IBS Conference Resolution to various government agencies. It is both encouraging and worth noting that the concerns formally raised by the business sector have been acknowledged and acted upon, paving the way for this second dialogue. We view this as a positive step toward strengthening collaboration between the BIR and the private sector.



The Board likewise approved resolutions authorizing the new set of bank signatories for Philtrust, Metrobank, and DBP, as well as the implementation and filing with the Securities and Exchange Commission (SEC) of the Amended By-Laws approved during the February 11, 2026 General Assembly.

BCCI BOARD MEETING

FEBRUARY 20, 2026 | BCCI-NC Conference Room







The Board presented a Certificate of Appreciation to the Outgoing Trustees: Ofelia B. Mangulabnan, Maura H. Manuel, and Carlito Geronimo for having served the chamber for three (3) consecutive terms.

PCCI-NORTH LUZON 1ST QTR. GENERAL MEMBERSHIP MEETING AND JOINT INDUCTION

FEBRUARY 26, 2026 | Kights of Columbus Hall, Brgy. Malasin, San Jose, Nueva Ecija

The Philippine Chamber of Commerce and Industry – North Luzon successfully conducted its 1st Quarter General Membership Meeting and Joint Induction Ceremonies 2026, attended by chamber leaders and members from CAR and Regions I, II, and III. PCCI President Ferdinand A. Ferrer presided as Inducting Officer and delivered an inspiring keynote address. Among those inducted were BCCI Officers, Chairman Pinky L. Dy, President Corina T. Bautista, Vice Chair Josephine M. Santos, Treasurer Engr. Maria Cecilia G. Estinopo, Corporate Secretary John Randolf O. Tingson, Assistant Corporate Secretary Carmen C. Uychoco, Trustee Maria Khristina M. Fontillas, and Trustee Alexander John R. Torres.









PROVINCIAL PROJECT MONITORING COMMITTEE (PPMC)
PROJECT MONITORING AND SITE INSPECTION

FEBRUARY 27, 2026 | in the City of Malolos, Hagonoy, and Calumpit





Pursuant to Executive Order No. 1, Series of 2026 issued by the Provincial Government of Bulacan, the Provincial Project Monitoring Committee (PPMC) conducted a site inspection and monitoring activity, covering selected provincial government projects in the City of Malolos, Hagonoy, and Calumpit. The activity aimed to assess the progress of project implementation, ensure compliance with approved plans and timelines, and document observations and recommendations to support efficient and transparent execution. The Bulacan Chamber of Commerce and Industry (BCCI), as a member of the PPMC, was represented by Trustee Engr. Maria Cecilia G. Estinopo, who actively participated in the inspection and discussions with the implementing offices and fellow committee members. Her presence underscored BCCI's continued commitment to supporting good governance, accountability, and the effective delivery of public infrastructure and development projects for the benefit of the people of Bulacan.





MALOLOS CHAMBER OF COMMERCE & INDUSTRY
2ND INSTALLATION OF OFFICERS AND INDUCTION OF NEW MEMBERS

FEBRUARY 27, 2026 | 3rd Floor, San Francisco Square (Malolos Bayan)

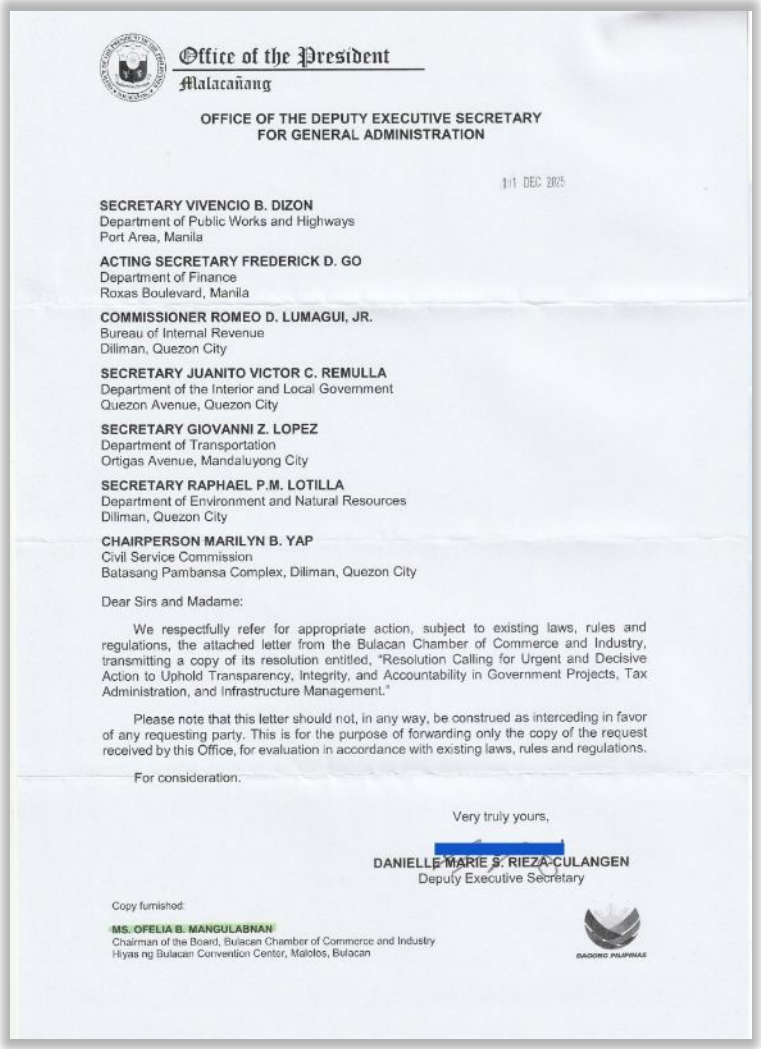


The Malolos Chamber of Commerce and Industry successfully conducted its 2nd Induction of Members and Installation of Officers in the City of Malolos. The event was attended by BCCI Chairman Pinky Luna-Dy, President Corina Tengco-Bautista, Ms. Mara T. Bautista, and PCCI Regional Governor Cristina C. Tuzon, who delivered an inspiring message during the ceremony. The program formally inducted new members and installed the chamber's newly elected officers.

The Bulacan Chamber of Commerce and Industry (BCCI) expressed its pride in being part of this milestone event and reaffirmed its continued support for the Malolos Chamber as it strengthens the chamber movement and promotes business development within the local community.

UPDATES: INVESTBULACAN SUMMIT 2025 RESOLUTION
Official responses received from the Office of the President, and DILG

These acknowledgments and referrals to the appropriate authorities mark an important step in ensuring that the concerns of the business community are formally received as we continue to advocate for a more business-friendly Bulacan.



Office of the President
Malacañang

OFFICE OF THE DEPUTY EXECUTIVE SECRETARY
FOR GENERAL ADMINISTRATION

11 DEC 2025

SECRETARY VIVENCIO B. DIZON
Department of Public Works and Highways
Port Area, Manila

ACTING SECRETARY FREDERICK D. GO
Department of Finance
Roxas Boulevard, Manila

COMMISSIONER ROMEO D. LUMAGUI, JR.
Bureau of Internal Revenue
Diliman, Quezon City

SECRETARY JUANITO VICTOR C. REMULLA
Department of the Interior and Local Government
Quezon Avenue, Quezon City

SECRETARY GIOVANNI Z. LOPEZ
Department of Transportation
Ortigas Avenue, Mandaluyong City

SECRETARY RAPHAEL P.M. LOTILLA
Department of Environment and Natural Resources
Diliman, Quezon City

CHAIRPERSON MARILYN B. YAP
Civil Service Commission
Batasang Pambansa Complex, Diliman, Quezon City

Dear Sirs and Madame:

We respectfully refer for appropriate action, subject to existing laws, rules and regulations, the attached letter from the Bulacan Chamber of Commerce and Industry, transmitting a copy of its resolution entitled, "Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."

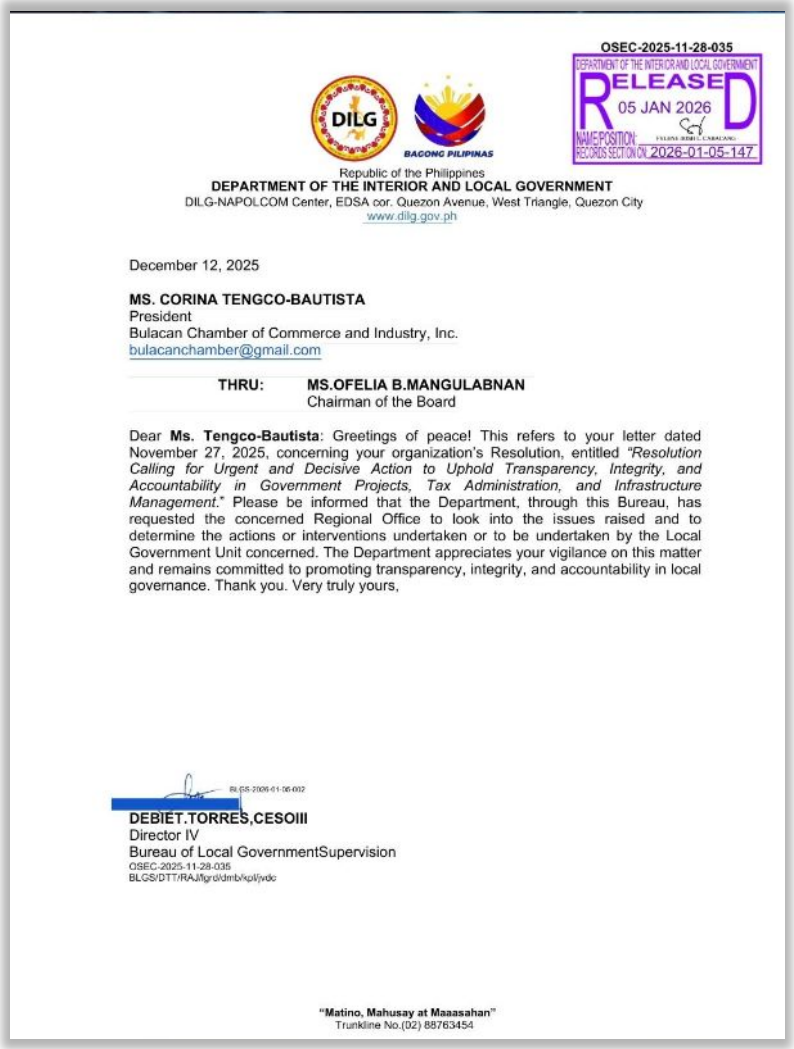
Please note that this letter should not, in any way, be construed as interceding in favor of any requesting party. This is for the purpose of forwarding only the copy of the request received by this Office, for evaluation in accordance with existing laws, rules and regulations.

For consideration.

Very truly yours,

[redacted]
DANIELLE MARIE S. RIEZA-CULANGEN
Deputy Executive Secretary

Copy furnished:
MS. OFELIA B. MANGULABNAN
Chairman of the Board, Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center, Malolos, Bulacan



OSEC-2025-11-28-035
DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT
RELEASED
05 JAN 2026
NAME/POSITION:
RECORDS SECTION ON 2026-01-05-147

Republic of the Philippines
DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT
DILG-NAPOLCOM Center, EDSA cor. Quezon Avenue, West Triangle, Quezon City
www.dilg.gov.ph

December 12, 2025

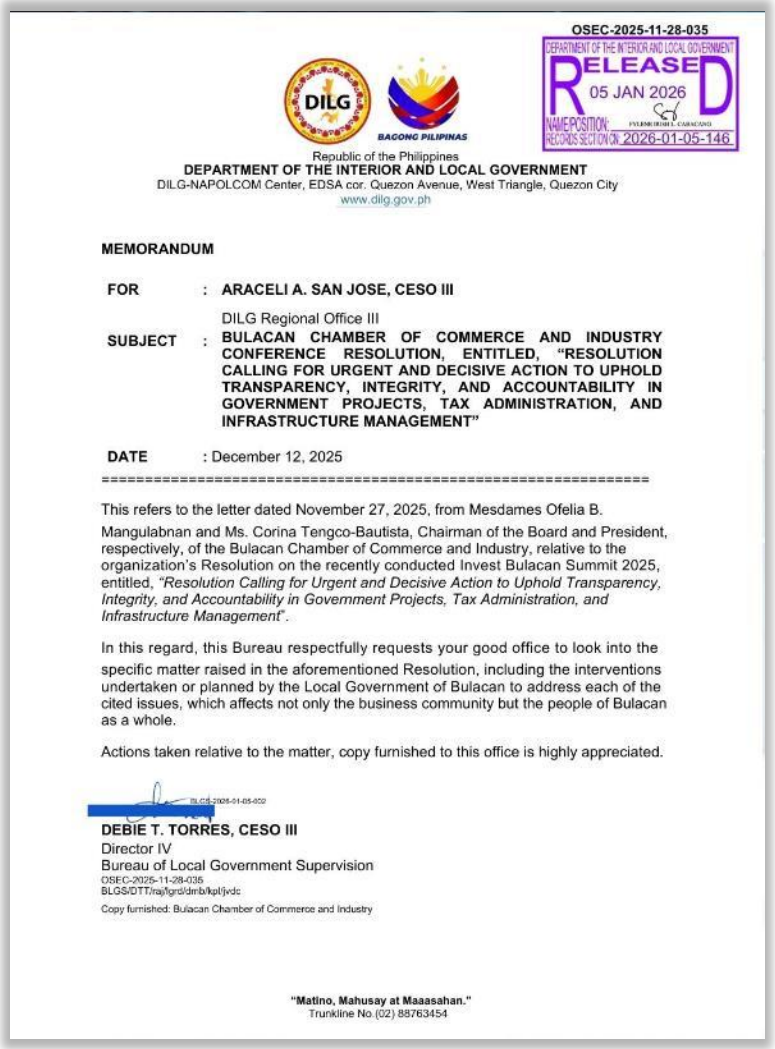
MS. CORINA TENGCO-BAUTISTA
President
Bulacan Chamber of Commerce and Industry, Inc.
bulacanchamber@gmail.com

THRU: MS.OFELIA B.MANGULABNAN
Chairman of the Board

Dear **Ms. Tengco-Bautista**: Greetings of peace! This refers to your letter dated November 27, 2025, concerning your organization's Resolution, entitled *"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."* Please be informed that the Department, through this Bureau, has requested the concerned Regional Office to look into the issues raised and to determine the actions or interventions undertaken or to be undertaken by the Local Government Unit concerned. The Department appreciates your vigilance on this matter and remains committed to promoting transparency, integrity, and accountability in local governance. Thank you. Very truly yours,

[redacted]
DEBIET.TORRES,CESOIII
Director IV
Bureau of Local GovernmentSupervision
OSEC-2025-11-28-035
BLGS/DTT/RAJ/lgrd/dmb/kpl/jvdc

"Matino, Mahusay at Maaasahan"
Trunkline No.(02) 88763454



OSEC-2025-11-28-035
DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT
RELEASED
05 JAN 2026
NAME/POSITION:
RECORDS SECTION ON 2026-01-05-146

Republic of the Philippines
DEPARTMENT OF THE INTERIOR AND LOCAL GOVERNMENT
DILG-NAPOLCOM Center, EDSA cor. Quezon Avenue, West Triangle, Quezon City
www.dilg.gov.ph

MEMORANDUM

FOR : **ARACELI A. SAN JOSE, CESO III**
DILG Regional Office III

SUBJECT : **BULACAN CHAMBER OF COMMERCE AND INDUSTRY CONFERENCE RESOLUTION, ENTITLED, "RESOLUTION CALLING FOR URGENT AND DECISIVE ACTION TO UPHOLD TRANSPARENCY, INTEGRITY, AND ACCOUNTABILITY IN GOVERNMENT PROJECTS, TAX ADMINISTRATION, AND INFRASTRUCTURE MANAGEMENT"**

DATE : December 12, 2025

This refers to the letter dated November 27, 2025, from Mesdames Ofelia B. Mangulabnan and Ms. Corina Tengco-Bautista, Chairman of the Board and President, respectively, of the Bulacan Chamber of Commerce and Industry, relative to the organization's Resolution on the recently conducted Invest Bulacan Summit 2025, entitled, *"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management"*.

In this regard, this Bureau respectfully requests your good office to look into the specific matter raised in the aforementioned Resolution, including the interventions undertaken or planned by the Local Government of Bulacan to address each of the cited issues, which affects not only the business community but the people of Bulacan as a whole.

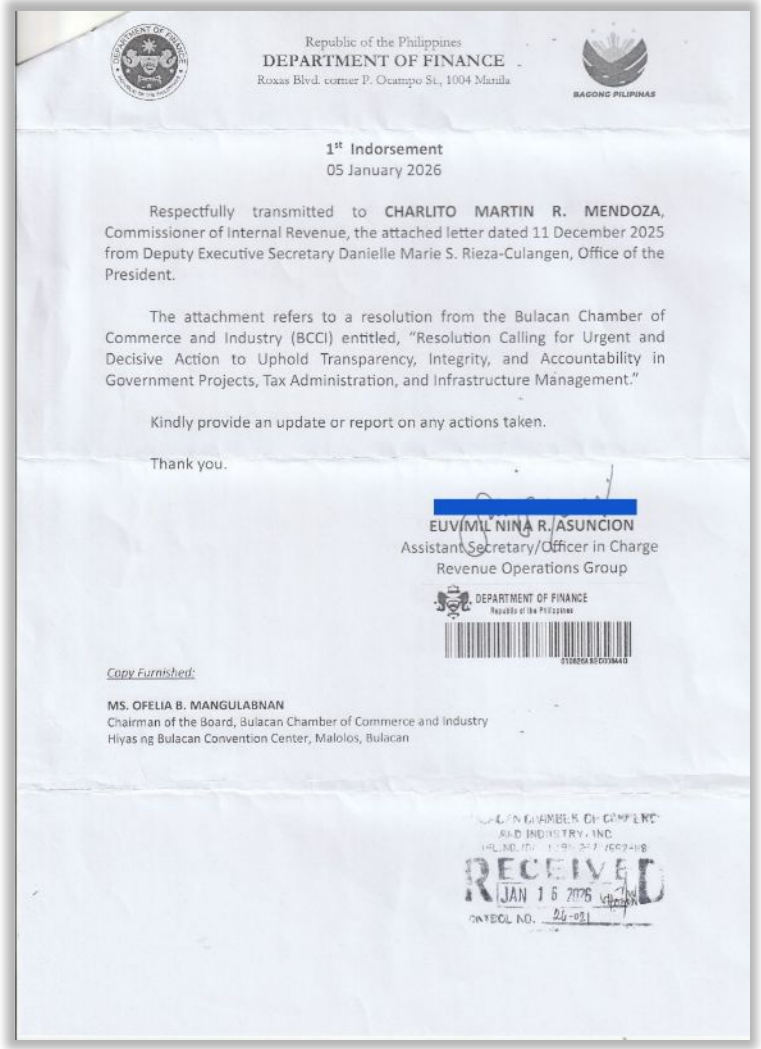
Actions taken relative to the matter, copy furnished to this office is highly appreciated.

[redacted]
DEBIE T. TORRES, CESO III
Director IV
Bureau of Local Government Supervision
OSEC-2025-11-28-035
BLGS/DTT/raj/lgrd/dmb/kpl/jvdc
Copy furnished: Bulacan Chamber of Commerce and Industry

"Matino, Mahusay at Maaasahan."
Trunkline No.(02) 88763454

UPDATES: INVESTBULACAN SUMMIT 2025 RESOLUTION
Official responses received from the DOF

These acknowledgments and referrals to the appropriate authorities mark an important step in ensuring that the concerns of the business community are formally received as we continue to advocate for a more business-friendly Bulacan.



Republic of the Philippines
DEPARTMENT OF FINANCE
Roxas Blvd. corner P. Ocampo St., 1004 Manila

BAGONG PILIPINAS

1st Indorsement
05 January 2026

Respectfully transmitted to **CHARLITO MARTIN R. MENDOZA**, Commissioner of Internal Revenue, the attached letter dated 11 December 2025 from Deputy Executive Secretary Danielle Marie S. Rieza-Culangen, Office of the President.

The attachment refers to a resolution from the Bulacan Chamber of Commerce and Industry (BCCI) entitled, "Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."

Kindly provide an update or report on any actions taken.

Thank you.

EUVIMIL NINA R. ASUNCION
Assistant Secretary/Officer in Charge
Revenue Operations Group

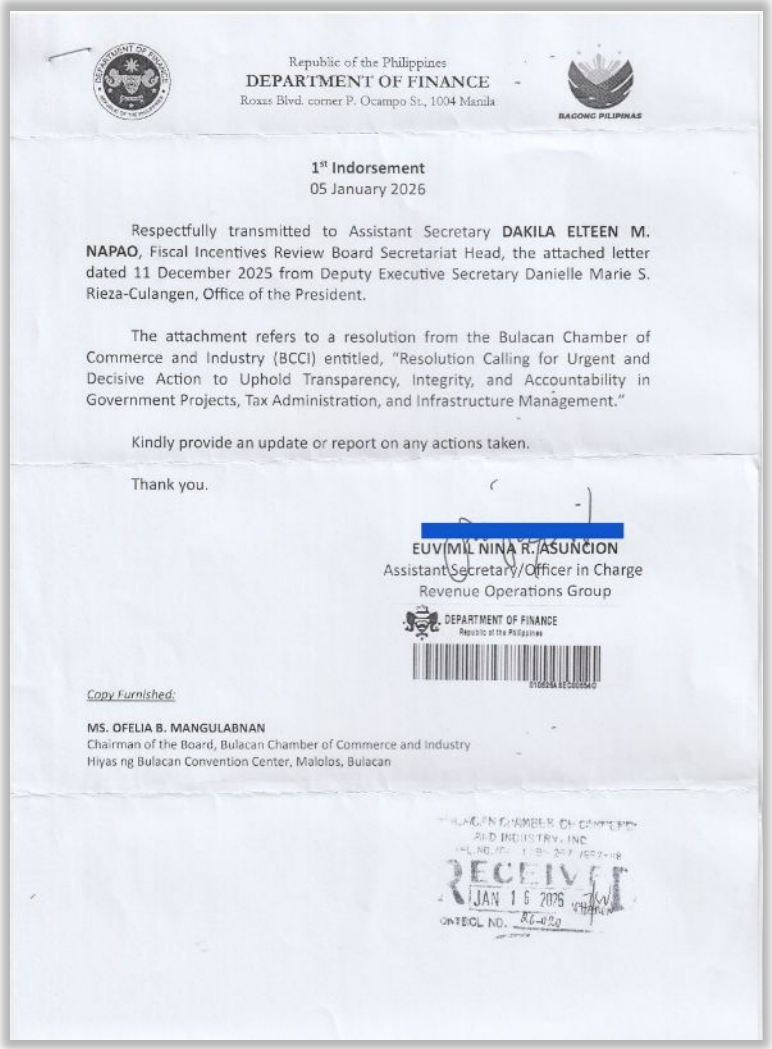
DEPARTMENT OF FINANCE
Republic of the Philippines

Copy Furnished:

MS. OFELIA B. MANGULABNAN
Chairman of the Board, Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center, Malolos, Bulacan

RECEIVED
JAN 16 2026

ONTECL NO. 26-021



Republic of the Philippines
DEPARTMENT OF FINANCE
Roxas Blvd. corner P. Ocampo St., 1004 Manila

BAGONG PILIPINAS

1st Indorsement
05 January 2026

Respectfully transmitted to Assistant Secretary **DAKILA ELTEEN M. NAPAO**, Fiscal Incentives Review Board Secretariat Head, the attached letter dated 11 December 2025 from Deputy Executive Secretary Danielle Marie S. Rieza-Culangen, Office of the President.

The attachment refers to a resolution from the Bulacan Chamber of Commerce and Industry (BCCI) entitled, "Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."

Kindly provide an update or report on any actions taken.

Thank you.

EUVIMIL NINA R. ASUNCION
Assistant Secretary/Officer in Charge
Revenue Operations Group

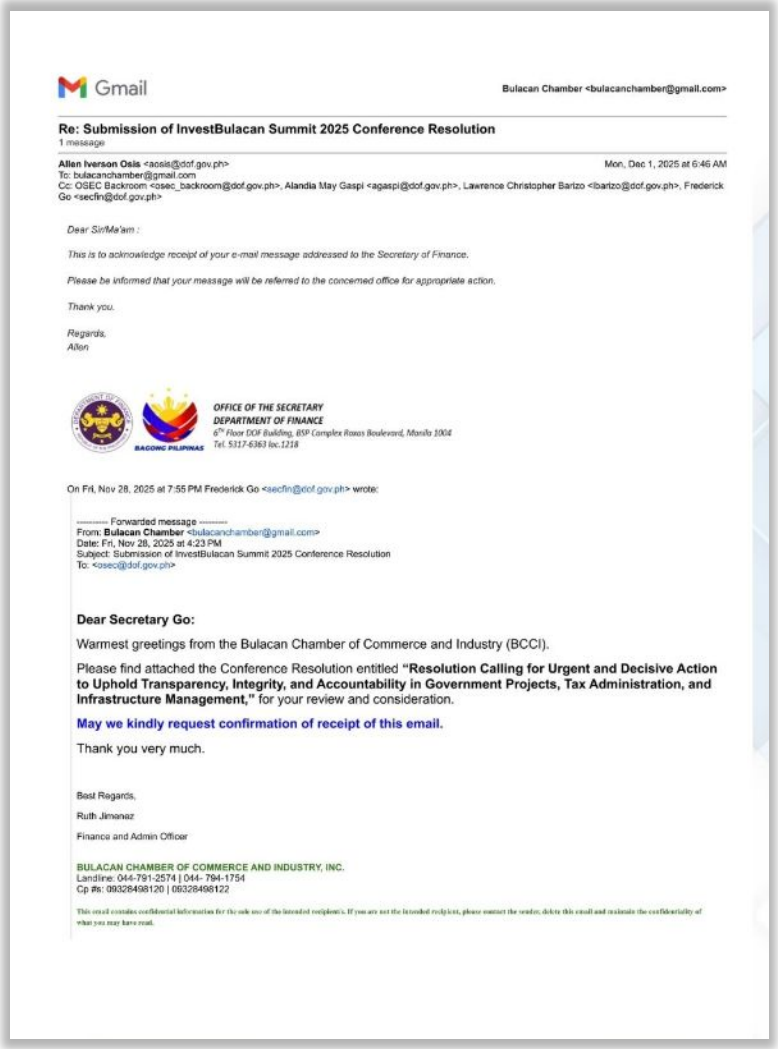
DEPARTMENT OF FINANCE
Republic of the Philippines

Copy Furnished:

MS. OFELIA B. MANGULABNAN
Chairman of the Board, Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center, Malolos, Bulacan

RECEIVED
JAN 16 2026

ONTECL NO. 26-020



Gmail — Bulacan Chamber <bulacanchamber@gmail.com>

Re: Submission of InvestBulacan Summit 2025 Conference Resolution
1 message

Allen Iverson Osis <aosis@dof.gov.ph> Mon, Dec 1, 2025 at 6:46 AM
To: bulacanchamber@gmail.com
Cc: OSEC Backroom <osec_backroom@dof.gov.ph>, Alandia May Gaspi <agaspi@dof.gov.ph>, Lawrence Christopher Barizo <lbarizo@dof.gov.ph>, Frederick Go <secfin@dof.gov.ph>

Dear Sir/Ma'am :

This is to acknowledge receipt of your e-mail message addressed to the Secretary of Finance.

Please be informed that your message will be referred to the concerned office for appropriate action.

Thank you.

Regards,
Allen

OFFICE OF THE SECRETARY
DEPARTMENT OF FINANCE
6th Floor DOF Building, BSP Complex Roxas Boulevard, Manila 1004
Tel. 5317-6363 loc.1218

BAGONG PILIPINAS

On Fri, Nov 28, 2025 at 7:55 PM Frederick Go <secfin@dof.gov.ph> wrote:

---------- Forwarded message ---------
From: **Bulacan Chamber** <bulacanchamber@gmail.com>
Date: Fri, Nov 28, 2025 at 4:23 PM
Subject: Submission of InvestBulacan Summit 2025 Conference Resolution
To: <osec@dof.gov.ph>

Dear Secretary Go:

Warmest greetings from the Bulacan Chamber of Commerce and Industry (BCCI).

Please find attached the Conference Resolution entitled **"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management,"** for your review and consideration.

May we kindly request confirmation of receipt of this email.

Thank you very much.

Best Regards,

Ruth Jimenez

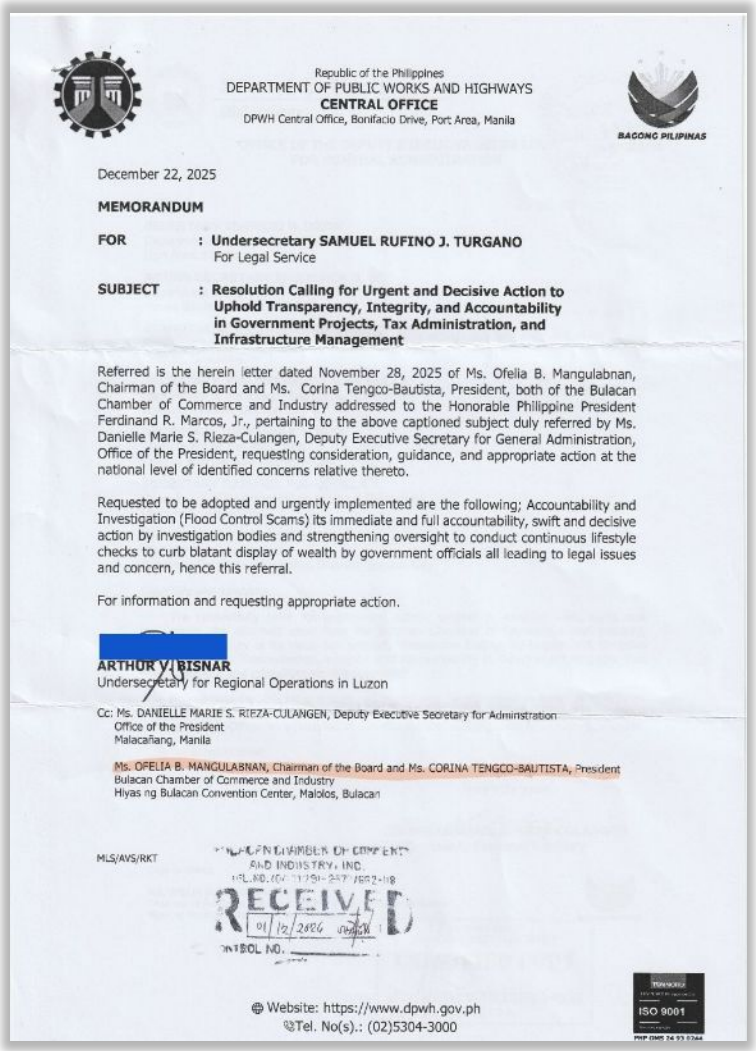
Finance and Admin Officer

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
Landline: 044-791-2574 | 044- 794-1754
Cp #s: 09328498120 | 09328498122

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UPDATES: INVESTBULACAN SUMMIT 2025 RESOLUTION
Official responses received from the DPWH, and BIR

These acknowledgments and referrals to the appropriate authorities mark an important step in ensuring that the concerns of the business community are formally received as we continue to advocate for a more business-friendly Bulacan.



Republic of the Philippines
DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS
CENTRAL OFFICE
DPWH Central Office, Bonifacio Drive, Port Area, Manila

BAGONG PILIPINAS

December 22, 2025

MEMORANDUM

FOR : **Undersecretary SAMUEL RUFINO J. TURGANO**
For Legal Service

SUBJECT : **Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management**

Referred is the herein letter dated November 28, 2025 of Ms. Ofelia B. Mangulabnan, Chairman of the Board and Ms. Corina Tengco-Bautista, President, both of the Bulacan Chamber of Commerce and Industry addressed to the Honorable Philippine President Ferdinand R. Marcos, Jr., pertaining to the above captioned subject duly referred by Ms. Danielle Marie S. Rieza-Culangen, Deputy Executive Secretary for General Administration, Office of the President, requesting consideration, guidance, and appropriate action at the national level of identified concerns relative thereto.

Requested to be adopted and urgently implemented are the following; Accountability and Investigation (Flood Control Scams) its immediate and full accountability, swift and decisive action by investigation bodies and strengthening oversight to conduct continuous lifestyle checks to curb blatant display of wealth by government officials all leading to legal issues and concern, hence this referral.

For information and requesting appropriate action.

ARTHUR V. BISNAR
Undersecretary for Regional Operations in Luzon

Cc: Ms. DANIELLE MARIE S. RIEZA-CULANGEN, Deputy Executive Secretary for Administration
Office of the President
Malacañang, Manila

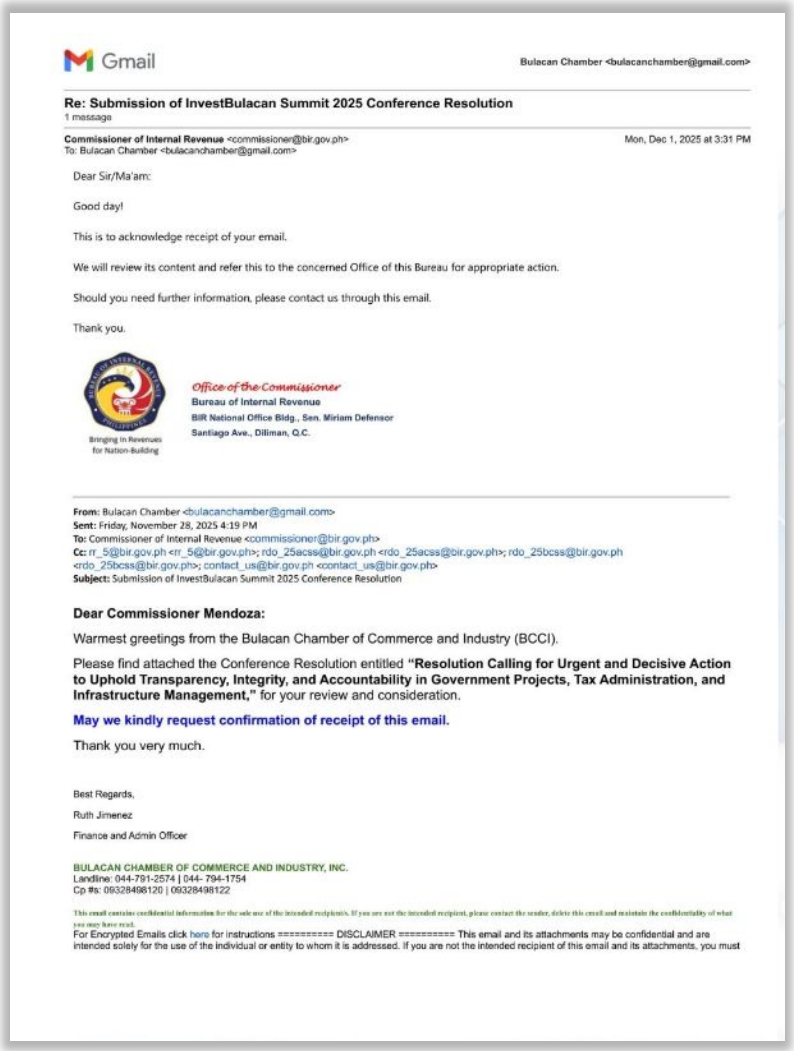
Ms. OFELIA B. MANGULABNAN, Chairman of the Board and Ms. CORINA TENGCO-BAUTISTA, President
Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center, Malolos, Bulacan

MLS/AVS/RKT

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
RECEIVED
01/12/2026
TRACKING NO.

Website: https://www.dpwh.gov.ph
Tel. No(s).: (02)5304-3000

ISO 9001



Gmail

Bulacan Chamber <bulacanchamber@gmail.com>

Re: Submission of InvestBulacan Summit 2025 Conference Resolution
1 message

Commissioner of Internal Revenue <commissioner@bir.gov.ph> Mon, Dec 1, 2025 at 3:31 PM
To: Bulacan Chamber <bulacanchamber@gmail.com>

Dear Sir/Ma'am:

Good day!

This is to acknowledge receipt of your email.

We will review its content and refer this to the concerned Office of this Bureau for appropriate action.

Should you need further information, please contact us through this email.

Thank you.

Bringing In Revenues for Nation-Building

Office of the Commissioner
Bureau of Internal Revenue
BIR National Office Bldg., Sen. Miriam Defensor Santiago Ave., Diliman, Q.C.

From: Bulacan Chamber <bulacanchamber@gmail.com>
Sent: Friday, November 28, 2025 4:19 PM
To: Commissioner of Internal Revenue <commissioner@bir.gov.ph>
Cc: rr_5@bir.gov.ph <rr_5@bir.gov.ph>; rdo_25acss@bir.gov.ph <rdo_25acss@bir.gov.ph>; rdo_25bcss@bir.gov.ph <rdo_25bcss@bir.gov.ph>; contact_us@bir.gov.ph <contact_us@bir.gov.ph>
Subject: Submission of InvestBulacan Summit 2025 Conference Resolution

Dear Commissioner Mendoza:

Warmest greetings from the Bulacan Chamber of Commerce and Industry (BCCI).

Please find attached the Conference Resolution entitled **"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management,"** for your review and consideration.

May we kindly request confirmation of receipt of this email.

Thank you very much.

Best Regards,

Ruth Jimenez

Finance and Admin Officer

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
Landline: 044-791-2574 | 044- 794-1754
Cp #s: 09328498120 | 09328498122

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For Encrypted Emails click here for instructions ========== DISCLAIMER ========== This email and its attachments may be confidential and are intended solely for the use of the individual or entity to whom it is addressed. If you are not the intended recipient of this email and its attachments, you must



Bringing In Revenues for Nation-Building

REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF FINANCE
BUREAU OF INTERNAL REVENUE
National Office Building
Quezon City

BAGONG PILIPINAS

December 19, 2025

OFELIA B. MANGULABNAN
Chairman of the Board
BULACAN CHAMBER OF COMMERCE AND INDUSTRY
Hiyas ng Bulacan Convention Center,
Provincial Capitol Compound, Guinhawa,
City of Malolos, Bulacan

Madam:

This refers to your letter dated November 27, 2025 relative to the InvestBulacan Summit 2025 Conference Resolution entitled: **"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."**

In this regard, please be informed that the Bureau of Internal Revenue (BIR) is committed to addressing the concerns raised by the Bulacan Chamber of Commerce and Industry, Inc. (BCCI) and is continuously undertaking the necessary actions to "uphold transparency, integrity and accountability" in the performance of the Bureau's mandate to assess and collect the correct amount of taxes to fund various projects of the government.

Rest assured that the BIR shall continue to introduce reforms that shall make it easier for taxpayers to comply with the requirements of the tax laws.

Very truly yours,

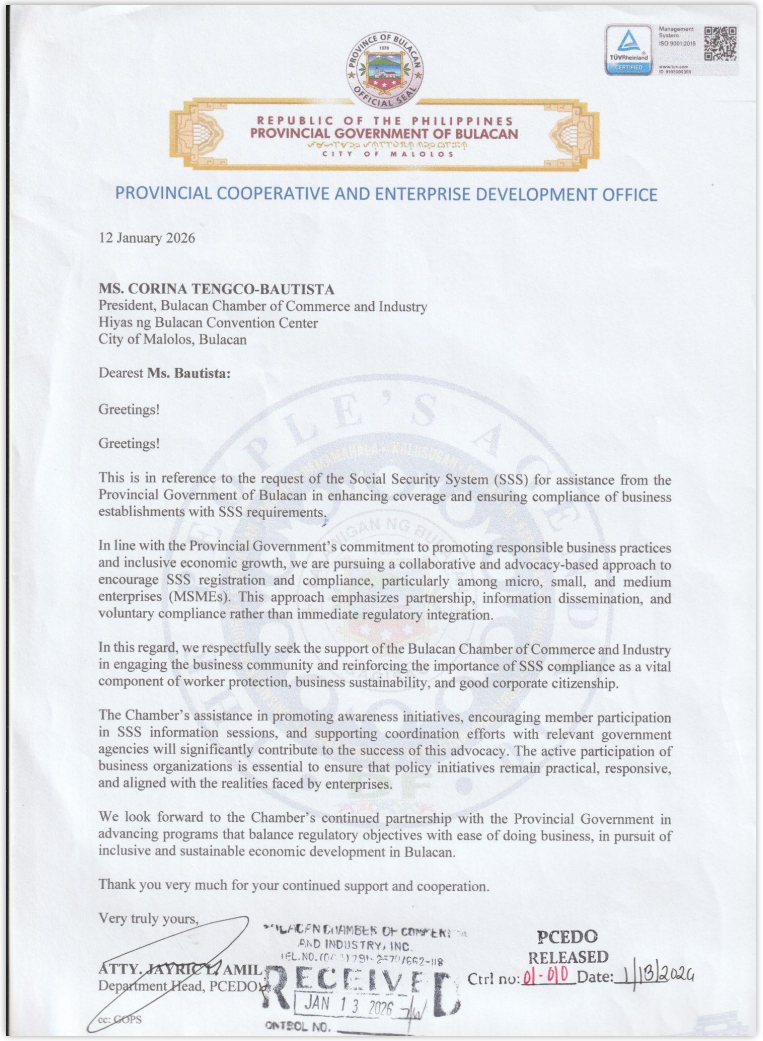
CHARLITO MARTIN R. MENDOZA
Commissioner of Internal Revenue

H-2

BIR National Office Bldg., Senator Miriam Defensor-Santiago Avenue, Diliman, Quezon City
Website: www.bir.gov.ph
Trunkline: 8981-7000 ; 8929-7676

UPDATES: INVESTBULACAN SUMMIT 2025 RESOLUTION
Official responses received from Bulacan's PA and PCEDO

These acknowledgments and referrals to the appropriate authorities mark an important step in ensuring that the concerns of the business community are formally received as we continue to advocate for a more business-friendly Bulacan.



REPUBLIC OF THE PHILIPPINES
PROVINCIAL GOVERNMENT OF BULACAN
CITY OF MALOLOS

PROVINCIAL COOPERATIVE AND ENTERPRISE DEVELOPMENT OFFICE

12 January 2026

MS. CORINA TENGCO-BAUTISTA
President, Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center
City of Malolos, Bulacan

Dearest **Ms. Bautista:**

Greetings!

Greetings!

This is in reference to the request of the Social Security System (SSS) for assistance from the Provincial Government of Bulacan in enhancing coverage and ensuring compliance of business establishments with SSS requirements.

In line with the Provincial Government's commitment to promoting responsible business practices and inclusive economic growth, we are pursuing a collaborative and advocacy-based approach to encourage SSS registration and compliance, particularly among micro, small, and medium enterprises (MSMEs). This approach emphasizes partnership, information dissemination, and voluntary compliance rather than immediate regulatory integration.

In this regard, we respectfully seek the support of the Bulacan Chamber of Commerce and Industry in engaging the business community and reinforcing the importance of SSS compliance as a vital component of worker protection, business sustainability, and good corporate citizenship.

The Chamber's assistance in promoting awareness initiatives, encouraging member participation in SSS information sessions, and supporting coordination efforts with relevant government agencies will significantly contribute to the success of this advocacy. The active participation of business organizations is essential to ensure that policy initiatives remain practical, responsive, and aligned with the realities faced by enterprises.

We look forward to the Chamber's continued partnership with the Provincial Government in advancing programs that balance regulatory objectives with ease of doing business, in pursuit of inclusive and sustainable economic development in Bulacan.

Thank you very much for your continued support and cooperation.

Very truly yours,

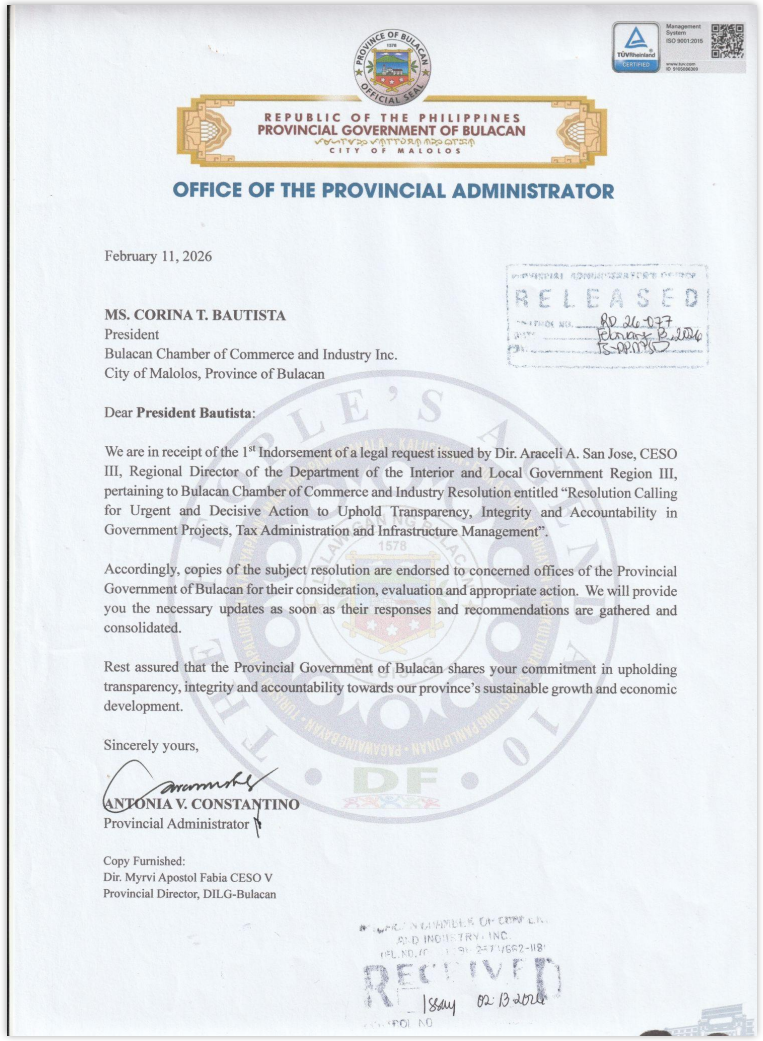
ATTY. JAYRICK V. AMIL
Department Head, PCEDO

cc: GOPS

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
RECEIVED
JAN 13 2026

ONTROL NO.

PCEDO
RELEASED
Ctrl no: 01-010 Date: 1/13/2026



REPUBLIC OF THE PHILIPPINES
PROVINCIAL GOVERNMENT OF BULACAN
CITY OF MALOLOS

OFFICE OF THE PROVINCIAL ADMINISTRATOR

February 11, 2026

RELEASED
RO 26-027
FEB 13 2026

MS. CORINA T. BAUTISTA
President
Bulacan Chamber of Commerce and Industry Inc.
City of Malolos, Province of Bulacan

Dear **President Bautista**:

We are in receipt of the 1st Indorsement of a legal request issued by Dir. Araceli A. San Jose, CESO III, Regional Director of the Department of the Interior and Local Government Region III, pertaining to Bulacan Chamber of Commerce and Industry Resolution entitled "Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity and Accountability in Government Projects, Tax Administration and Infrastructure Management".

Accordingly, copies of the subject resolution are endorsed to concerned offices of the Provincial Government of Bulacan for their consideration, evaluation and appropriate action. We will provide you the necessary updates as soon as their responses and recommendations are gathered and consolidated.

Rest assured that the Provincial Government of Bulacan shares your commitment in upholding transparency, integrity and accountability towards our province's sustainable growth and economic development.

Sincerely yours,

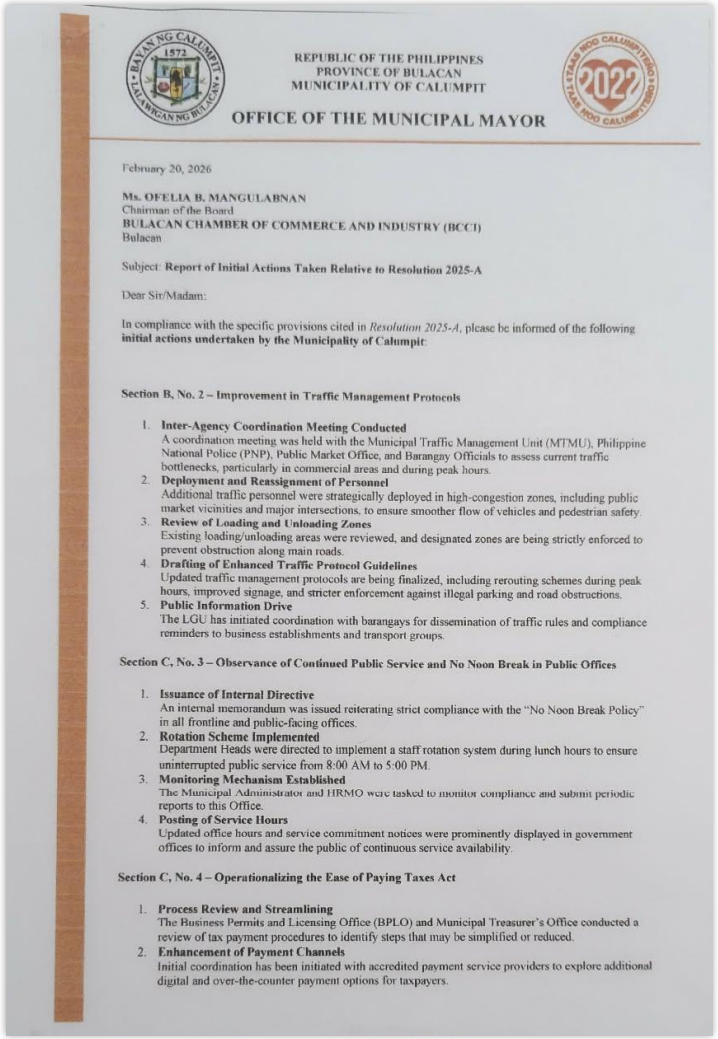
ANTONIA V. CONSTANTINO
Provincial Administrator

Copy Furnished:
Dir. Myrvi Apostol Fabia CESO V
Provincial Director, DILG-Bulacan

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
RECEIVED
02/13/2026

UPDATES: INVESTBULACAN SUMMIT 2025 RESOLUTION
Official responses received from LGU-Calumpit, and Civil Service Commission

These acknowledgments and referrals to the appropriate authorities mark an important step in ensuring that the concerns of the business community are formally received as we continue to advocate for a more business-friendly Bulacan.



REPUBLIC OF THE PHILIPPINES
PROVINCE OF BULACAN
MUNICIPALITY OF CALUMPIT

OFFICE OF THE MUNICIPAL MAYOR

February 20, 2026

Ms. OFELIA B. MANGULABNAN
Chairman of the Board
BULACAN CHAMBER OF COMMERCE AND INDUSTRY (BCCI)
Bulacan

Subject: **Report of Initial Actions Taken Relative to Resolution 2025-A**

Dear Sir/Madam:

In compliance with the specific provisions cited in *Resolution 2025-A*, please be informed of the following **initial actions undertaken by the Municipality of Calumpit**:

Section B, No. 2 – Improvement in Traffic Management Protocols

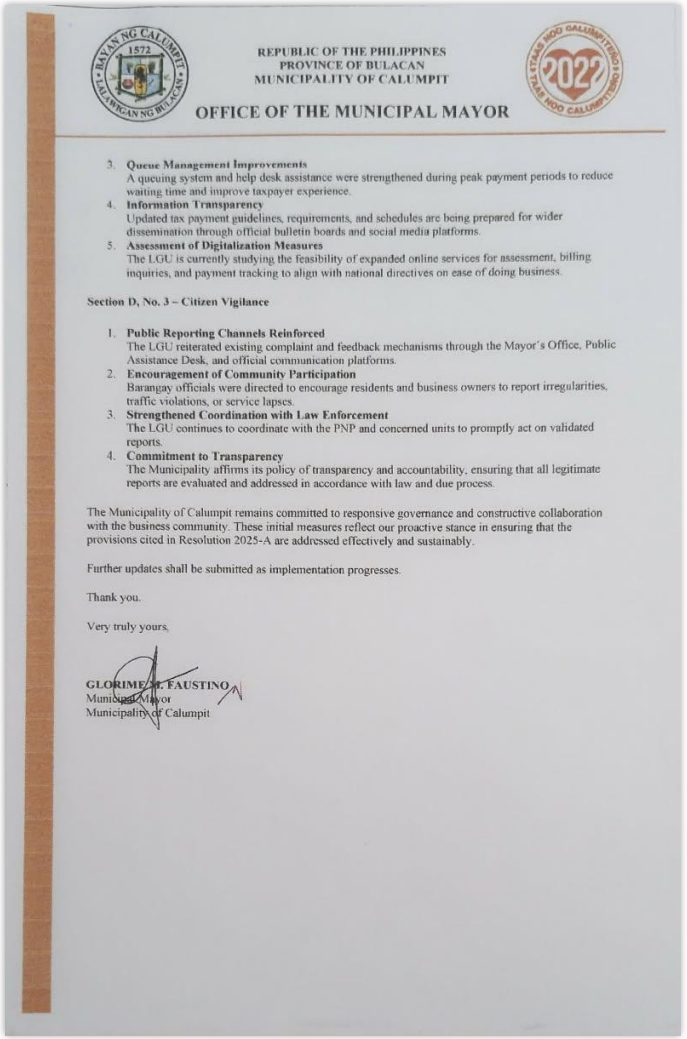
1. **Inter-Agency Coordination Meeting Conducted**
   A coordination meeting was held with the Municipal Traffic Management Unit (MTMU), Philippine National Police (PNP), Public Market Office, and Barangay Officials to assess current traffic bottlenecks, particularly in commercial areas and during peak hours.
2. **Deployment and Reassignment of Personnel**
   Additional traffic personnel were strategically deployed in high-congestion zones, including public market vicinities and major intersections, to ensure smoother flow of vehicles and pedestrian safety.
3. **Review of Loading and Unloading Zones**
   Existing loading/unloading areas were reviewed, and designated zones are being strictly enforced to prevent obstruction along main roads.
4. **Drafting of Enhanced Traffic Protocol Guidelines**
   Updated traffic management protocols are being finalized, including rerouting schemes during peak hours, improved signage, and stricter enforcement against illegal parking and road obstructions.
5. **Public Information Drive**
   The LGU has initiated coordination with barangays for dissemination of traffic rules and compliance reminders to business establishments and transport groups.

Section C, No. 3 – Observance of Continued Public Service and No Noon Break in Public Offices

1. **Issuance of Internal Directive**
   An internal memorandum was issued reiterating strict compliance with the "No Noon Break Policy" in all frontline and public-facing offices.
2. **Rotation Scheme Implemented**
   Department Heads were directed to implement a staff rotation system during lunch hours to ensure uninterrupted public service from 8:00 AM to 5:00 PM.
3. **Monitoring Mechanism Established**
   The Municipal Administrator and HRMO were tasked to monitor compliance and submit periodic reports to this Office.
4. **Posting of Service Hours**
   Updated office hours and service commitment notices were prominently displayed in government offices to inform and assure the public of continuous service availability.

Section C, No. 4 – Operationalizing the Ease of Paying Taxes Act

1. **Process Review and Streamlining**
   The Business Permits and Licensing Office (BPLO) and Municipal Treasurer's Office conducted a review of tax payment procedures to identify steps that may be simplified or reduced.
2. **Enhancement of Payment Channels**
   Initial coordination has been initiated with accredited payment service providers to explore additional digital and over-the-counter payment options for taxpayers.



REPUBLIC OF THE PHILIPPINES
PROVINCE OF BULACAN
MUNICIPALITY OF CALUMPIT

OFFICE OF THE MUNICIPAL MAYOR

3. **Queue Management Improvements**
   A queuing system and help desk assistance were strengthened during peak payment periods to reduce waiting time and improve taxpayer experience.
4. **Information Transparency**
   Updated tax payment guidelines, requirements, and schedules are being prepared for wider dissemination through official bulletin boards and social media platforms.
5. **Assessment of Digitalization Measures**
   The LGU is currently studying the feasibility of expanded online services for assessment, billing inquiries, and payment tracking to align with national directives on ease of doing business.

Section D, No. 3 – Citizen Vigilance

1. **Public Reporting Channels Reinforced**
   The LGU reiterated existing complaint and feedback mechanisms through the Mayor's Office, Public Assistance Desk, and official communication platforms.
2. **Encouragement of Community Participation**
   Barangay officials were directed to encourage residents and business owners to report irregularities, traffic violations, or service lapses.
3. **Strengthened Coordination with Law Enforcement**
   The LGU continues to coordinate with the PNP and concerned units to promptly act on validated reports.
4. **Commitment to Transparency**
   The Municipality affirms its policy of transparency and accountability, ensuring that all legitimate reports are evaluated and addressed in accordance with law and due process.

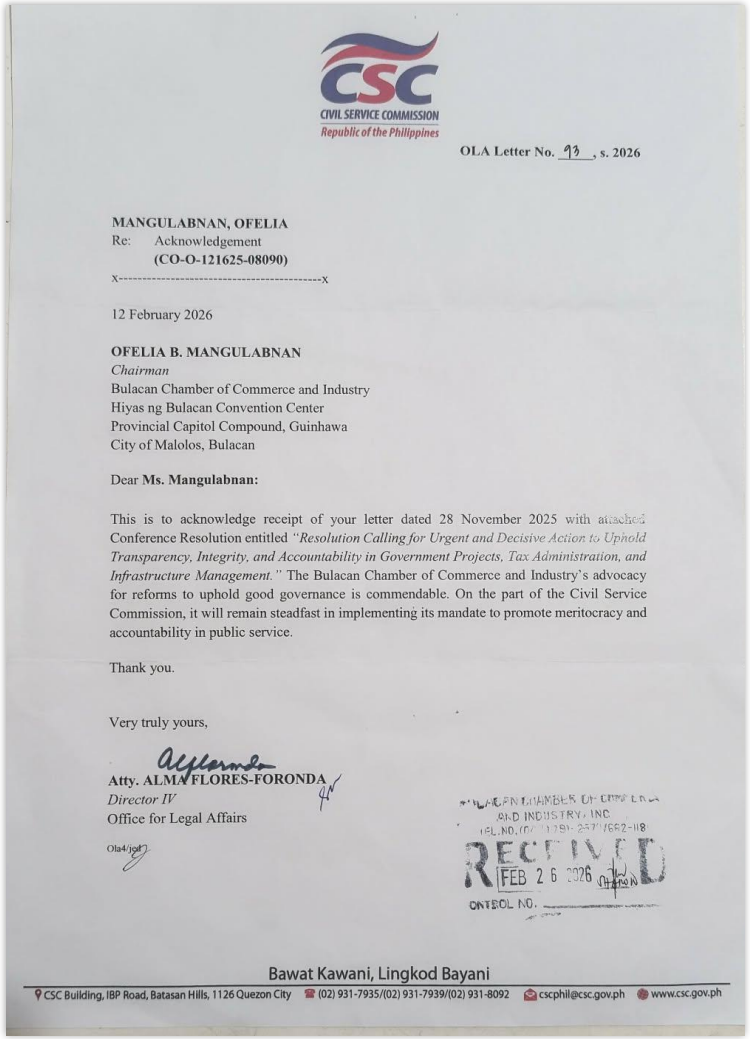
The Municipality of Calumpit remains committed to responsive governance and constructive collaboration with the business community. These initial measures reflect our proactive stance in ensuring that the provisions cited in Resolution 2025-A are addressed effectively and sustainably.

Further updates shall be submitted as implementation progresses.

Thank you.

Very truly yours,

GLORIME M. FAUSTINO
Municipal Mayor
Municipality of Calumpit



CSC
CIVIL SERVICE COMMISSION
Republic of the Philippines

OLA Letter No. 93, s. 2026

MANGULABNAN, OFELIA
Re: Acknowledgement
(CO-O-121625-08090)
x----------x

12 February 2026

OFELIA B. MANGULABNAN
Chairman
Bulacan Chamber of Commerce and Industry
Hiyas ng Bulacan Convention Center
Provincial Capitol Compound, Guinhawa
City of Malolos, Bulacan

Dear **Ms. Mangulabnan:**

This is to acknowledge receipt of your letter dated 28 November 2025 with attached Conference Resolution entitled *"Resolution Calling for Urgent and Decisive Action to Uphold Transparency, Integrity, and Accountability in Government Projects, Tax Administration, and Infrastructure Management."* The Bulacan Chamber of Commerce and Industry's advocacy for reforms to uphold good governance is commendable. On the part of the Civil Service Commission, it will remain steadfast in implementing its mandate to promote meritocracy and accountability in public service.

Thank you.

Very truly yours,

Atty. ALMA FLORES-FORONDA
Director IV
Office for Legal Affairs

Ola4/jof

BULACAN CHAMBER OF COMMERCE AND INDUSTRY, INC.
TIN NO. 000-857-692-118
RECEIVED
FEB 26 2026
CONTROL NO.

Bawat Kawani, Lingkod Bayani
CSC Building, IBP Road, Batasan Hills, 1126 Quezon City (02) 931-7935/(02) 931-7939/(02) 931-8092 cscphil@csc.gov.ph www.csc.gov.ph

Thank you.